



Disclosure and Communication Policy

nib holdings limited ABN 51 125 633 856 and all related entities within the nib Group (“the nib Group”) or (“nib”)

Dated 30 July 2026



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1. Introduction

1.1. Company's commitment to disclosure and communication.

nib is committed to the objective of promoting investor confidence and the rights of shareholders by:

- (a) complying with the continuous disclosure obligations imposed by law;
- (b) ensuring that company announcements are presented in a factual, clear and balanced way;
- (c) ensuring that all shareholders have equal and timely access to material information concerning nib;
and
- (d) communicating effectively with shareholders and making it easy for them to participate in general meetings.

1.2. Purpose of this policy

This policy outlines corporate governance measures adopted by nib to further its commitments. It seeks to incorporate:

- (a) Principle 5 (Make timely and balanced disclosure) and Principle 6 (Respect the rights of security holders) of the ASX Limited (**ASX**) Corporate Governance Principles and Recommendations;
- (b) disclosure obligations in the ASX Listing Rules (**Listing Rules**);
- (c) the principles in ASX's Guidance Note 8 - Continuous Disclosure: Listing Rule 3.1; and
- (d) the 10 principles set out in ASIC Regulatory Guide 62 - Better disclosure for investors.

1.3. Application of this policy

This policy applies to all directors on the board of nib (**Board**), as well as directors, officers, employees and consultants of the nib Group.

This policy is a general guide to complex legal provisions and should not be taken as legal advice.

Disclosure and materiality guidelines for officers and employees are available to assist officers and employees to understand their obligations under this policy.

2. Continuous disclosure obligations

2.1. Disclosure obligations

nib is listed on the ASX and must comply with the continuous disclosure obligations in the Listing Rules. These obligations have the force of law under the *Corporations Act 2001* (Cth) (**Corporations Act**).

2.2. Immediate notification of information which may have a material effect on price or value

nib must immediately disclose to the market any information concerning nib that a reasonable person would expect to have a material effect on the price or value of nib's securities. Disclosure is made by making an announcement to the ASX.

Information will be taken to have a material effect on the price or value of nib's securities if it would be likely to influence investors in deciding whether to buy or sell nib's securities. This type of information is price sensitive information. "Information" is given a broad meaning under the Listing Rules and extends beyond facts to matters of opinion and intention.

"Immediately" means "promptly and without delay". The standard of promptness expected by the market, the ASX and ASIC is very high; "promptly and without delay" means doing something as quickly as it can be done in the circumstances (acting promptly) and not deferring, postponing or putting it off to a later time (acting without delay).

Materiality is assessed using measures appropriate to nib and having regard to the examples given by the ASX in Listing Rule 3.1. Further guidance on materiality is provided in the disclosure and materiality guidelines for officers and employees.

What is material depends on nib's business activities, size and place in the market. A matter may be material even if there is little impact on nib's financial position and/or financial prospects. For example, the matter may have a significant impact on nib's reputation or perception of nib's strategy. The ASX provides examples in Listing Rule 3.1 and Guidance Note 8.

Relevantly, the types of information that may need disclosure include:

- a transaction that will lead to a significant change in the nature or scale of nib's activities, including a material acquisition or disposal;
- becoming a plaintiff or defendant in a material law suit;
- takeovers, mergers, de-mergers, restructures, schemes of arrangement and all other transactions involving a transfer of control or significant change in the nature or scale of nib activities;
- share buybacks and capital reductions concerning nib securities;
- equity capital raisings for nib;
- market updates, including any earnings guidance for nib or a change in the revenue or profit or loss forecasts that is materially different from market expectations;
- interim and final results, including media releases, investor presentations and investor reports accompanying the release of interim and final results;
- dividend policy and dividend determinations/declarations concerning nib;
- the appointment of a liquidator, administrator or receiver;
- a change in tax or accounting policy;
- a decision of a regulatory authority in relation to nib's business;

- a new relationship with a new or existing significant customer or supplier;
- formation or termination of a joint venture or strategic alliance;
- giving or receiving a notice of intention to make a takeover;
- any matter in respect of which Directors make a recommendation to nib shareholders;
- the granting or withdrawal of a material licence;
- entry into, variation or termination of a material agreement;
- a data breach or other cybersecurity incident where information about a large number of members has been accessed or where nib is no longer able to operate as normal due to the event;
- significant changes in technology (including artificial intelligence) or the application of technology which could materially affect nib's business, including any material failure, misuse, regulatory concern or operational incident; and
- any other matter that the Board determines to be a significant matter affecting nib.

There are many other types of information that could give rise to a disclosure obligation.

If any material information disclosed to the market becomes incorrect, nib must release an announcement correcting or updating the information.

2.3. Exceptions to disclosure of information

Disclosure of price sensitive information is not required while the matters outlined in paragraphs (a), (b) and (c) below are satisfied:

(a) one or more of the following conditions apply:

- (i) it would be a breach of law to disclose the information;
- (ii) the information concerns an incomplete proposal or negotiation;
- (iii) the information comprises matters of supposition or is insufficiently definite to warrant disclosure. This means it is not factually based or not sufficiently certain;
- (iv) the information is generated for the internal management purposes of nib; or
- (v) the information is a trade secret;

(b) the information is confidential and the ASX has not formed the view that the information has ceased to be confidential; and

(c) a reasonable person would not expect the information to be disclosed.

nib must disclose the information to the ASX as soon as one of paragraphs (a), (b) or (c) is no longer satisfied.

Guidance Note 8 provides further detail on exceptions to immediate disclosure.

3. Disclosure roles, responsibilities and internal procedures

3.1. Disclosure Committee

nib has established a Disclosure Committee. As at 30 June 2026, the members are:

- the Chief Executive Officer and Managing Director (**CEO/MD**);
- the Group Chief Financial Officer (**Group CFO**);
- the Group Head of Performance, Planning and Investor Relations (**Head of IR**); and
- the General Counsel & Company Secretary.

The members of the Disclosure Committee may vary from time to time but will consist of at least two members of the senior executive and/ the Company Secretary.

3.2. Role and responsibilities of the Disclosure Committee

The role of the Disclosure Committee is to manage nib's compliance with its disclosure obligations and this policy.

Subject to any directions given by the Board (either generally or in a particular instance), its responsibilities include:

- (a) seeking to ensure that nib complies with its disclosure obligations;
- (b) assessing the possible materiality of information that is potentially price sensitive;
- (c) making decisions on information to be disclosed to the market;
- (d) seeking to ensure that announcements are made in a timely manner, are not misleading, do not omit material information and are presented in a clear, balanced and objective way;
- (e) referring any announcement that the Disclosure Committee considers to be a matter of key significance to the Board for consideration;
- (f) reviewing nib's periodic disclosure documents and announcements before release to the market; and
- (g) periodically monitoring disclosure processes and reporting and periodically reviewing the effectiveness of the disclosure and materiality guidelines.

If the Disclosure Committee believes that a meeting of the Board to approve a proposed release to the ASX in relation to a significant matter cannot be convened within a timeframe that would allow nib to comply with its continuous disclosure obligations:

- (a) the Disclosure Committee will seek approval of the proposed release from the Chairman of the Board or, where the Chairman cannot be contacted, either the Chairman of the Audit Committee or the Chairman of the Risk and Reputation Committee; or

- (b) if the Chairman of the Board, the Chairman of the Audit Committee or the Chairman of the Risk and Reputation Committee cannot be contacted within the required timeframe, the Disclosure Committee will:
 - (i) approve the release for disclosure to the ASX, in which case the approved release must immediately be provided to each member of the Board; or
 - (ii) recommend to the Company Secretary that a trading halt be requested until the Board can meet or the Chairman of the Board, the Chairman of the Audit Committee or the Chairman of the Risk and Reputation Committee can be contacted.

3.3. Role and responsibilities of the Company Secretary

nib has appointed the Company Secretary as the person responsible for communication with the ASX in relation to Listing Rule matters and also for the general administration of this policy.

The Company Secretary's responsibilities include:

- (a) seeking to ensure that the ASX is immediately notified of any information which needs to be disclosed;
- (b) distributing copies of material announcements to the Board and senior managers by email in a timely manner after they have been released to the ASX;
- (c) reviewing board papers and other information referred to the Company Secretary for events that the Company Secretary considers may give rise to disclosure obligations;
- (d) convening meetings of the Disclosure Committee; and
- (e) maintaining a record of discussions and decisions made about disclosure issues by the Disclosure Committee and a register of announcements made to the ASX.

3.4. Other employees - Disclosure and Materiality Guidelines

This policy and the Disclosure and Materiality Guidelines are provided to all officers and relevant employees on appointment. They must read this policy and the guidelines so as to gain an appreciation of what type of information may potentially be price sensitive and when to immediately refer any matter or event that may need to be disclosed to the Company Secretary.

The Disclosure Committee will periodically review the disclosure and materiality guidelines and organise training for nib's officers and relevant employees to:

- (a) assist with their understanding of nib's and their own legal obligations relating to disclosure of price sensitive information, materiality and confidentiality;
- (b) raise awareness of the internal processes and controls; and
- (c) promote compliance with this policy and the guidelines.

Significant amendments made by the Disclosure Committee to this policy or the disclosure and materiality guidelines will be communicated to officers and relevant employees by the Company Secretary.

3.5. Induction of Board members and senior management

The induction program for all Board members and senior management must include the provision of information on nib's continuous disclosure obligations and a copy of this policy. Board members and senior management must be familiar with the procedures in place for continuous disclosure.

4. Disclosure matters generally

4.1. Inform ASX first

nib will not release any information publicly that is required to be disclosed through the ASX until nib has received formal confirmation of its release to the market by the ASX, unless otherwise permitted by the Listing Rules.

Information must not be given to the media before it is given to the ASX, even on an embargo basis.

4.2. Speculation and rumours

Generally, nib will not respond to market speculation or rumours unless a response is required by law or the ASX.

4.3. False market

If the ASX considers that there is, or is likely to be, a false market in nib's securities and asks nib to give it information to correct or prevent a false market, nib must give the ASX the information needed to correct or prevent the false market.

4.4. Trading halts

When considered necessary and with approval of the Board (except as otherwise required to comply with the *Corporations Act 2001* and Listing Rules), the Disclosure Committee may consider requesting a trading halt from the ASX to ensure orderly trading in nib's securities and to manage disclosure issues.

4.5. Breaches

Failure to comply with the disclosure obligations in this policy may lead to a breach of the Corporations Act or Listing Rules and to personal penalties for directors and officers. Breaches of this policy may lead to disciplinary action being taken.

5. Market communication

5.1. Communication of information

nib will post on its website relevant announcements made to the market and related information (which may include slides and presentations used in analyst or media briefings) after they have been released to the ASX following receipt of confirmation from the ASX.



Material price sensitive information will be posted as soon as reasonably practicable after its release to the ASX.

Information may also be provided from time to time to the media on behalf of nib but not before disclosure to the ASX, even on an embargo basis.

5.2. Analysts and institutional investors

nib may conduct briefings for analysts and institutional investors from time to time to discuss matters concerning nib. Only the CEO/MD, Group CFO, Head of IR, Company Secretary or other approved representatives of nib are authorised to speak with analysts and institutional investors.

Before each reporting period, the CEO/MD, Group CFO, Head of IR, Company Secretary or other approved representatives of nib will formulate guidelines for briefings for that period. nib's policy at these briefings is that:

- (a) nib will not comment on material price sensitive issues not already disclosed to the market; and
- (b) any questions raised in relation to material price sensitive issues not already disclosed to the market will not be answered or will be taken on notice.

If a question is taken on notice and the answer would involve the release of material price sensitive information, the information must be released through the ASX before responding.

An nib representative in attendance may make notes of meetings and briefings with investors or analysts. Alternatively, an event may be webcast or teleconferenced or a recording or transcript added to nib's website.

At or after briefings, a member of the Disclosure Committee must consider the matters discussed at the briefings to ascertain whether any material price sensitive information was inadvertently disclosed. If so, paragraph 5.4 applies.

5.3. Analyst reports

If requested, nib may review analyst reports. nib's policy is that it will only review these reports to clarify historical information and correct factual inaccuracies if this can be achieved using information that has been disclosed to the market generally.

No comment or feedback will be provided on financial forecasts, including profit forecasts prepared by the analyst, or on conclusions or recommendations set out in the report. nib will communicate this policy whenever asked to review an analyst report.

5.4. Inadvertent disclosure or mistaken non-disclosure

If material price sensitive information is inadvertently disclosed or a director or employee becomes aware of information that should be disclosed, a member of the Disclosure Committee must immediately be contacted so that appropriate action can be taken including, if required, announcing the information through the ASX and then posting it on nib's shareholder website.



To protect against inadvertent disclosure of market sensitive information, from the end of the half and full year financial reporting periods until the announcement of the respective financial results the Company's representatives will not meet or communicate with analysts, investors or their advisers without the prior approval of the Chairman or MD/CEO. If such approval is provided to communicate in respect of a significant ASX release made during the blackout period, the communication will be limited to the subject matter of that ASX release.

5.5. Media relations and public statements

Media relations and communications are the responsibility of the CEO/MD and the Group Head of Corporate Affairs. On major matters, the CEO/MD is generally the spokesperson, and on financial matters, the Group CFO or the CEO/MD may generally speak. The Group Head of Corporate Affairs may speak with the media on routine or general public interest matters relevant to nib's business.

Other officers or senior employees may be authorised by the Board or the CEO/MD to speak to the media on particular issues or matters.

Any inquiry that refers to market share, financial information or any matter which the recipient considers may have a material effect on the price of nib's securities must be referred to the Group CFO.

No information is to be given to the media on matters that may materially affect the price of nib's securities without the approval of the CEO/MD.

Any member of the senior management team asked to present at a conference or prearranged speaking engagement at which price sensitive matters may be presented and/or discussed must obtain the approval of the CEO/MD and Group General Counsel prior to accepting and conducting such an engagement. All materials intended to be used at such an engagement are to be reviewed in advance by the Group General Counsel, and to the extent that they consider any material may be market sensitive, the relevant information is to be referred to the Disclosure Committee for review.

The guidelines outlined above are subject to any directions given by the Board, either generally or in a particular instance.

6. Shareholder communication

6.1. Reports to shareholders

nib produces half yearly and yearly financial reports and an annual report in accordance with the Corporations Act, the Listing Rules and applicable accounting standards. It seeks to give balanced and understandable information about nib and its proposals in its reports to shareholders.

6.2. nib's website

nib's website contains information about nib including shareholder communications, announcements made to the market and related information. Investor information will be posted in a separate section on the website from other material about nib. The website will include information relating to the following (as recommended in the ASX Corporate Governance Council's: Corporate Governance Principles and Recommendations):

- (a) a corporate governance section linking to information about nib's officers, the constitution, Board and committee charters, nib's Code of Conduct and other governance policies;
- (b) a communications area including links to ASX announcements, media releases, notices of security holder meetings (with accompanying documents), annual reports and financial statements, and webcasts or transcripts of security holder meetings and investor or analyst presentations;
- (c) nib information, including:
 - (i) nib's history, structure and current business;
 - (ii) key events calendar (including venue and other details when known);
 - (iii) historical information about the market prices of nib's securities and the distribution history; and
 - (iv) nib and Registry contact details for investors to direct inquiries to nib and its securities registry.

The website also provides information for shareholders to direct inquiries to nib.

6.3. Use of electronic communication and other technology

nib will only issue Annual Reports, Notice of Meetings and other documents related to shareholder meetings and rights electronically if a shareholder's email address has been provided and an election to receive hard copy shareholder documents has not been made.

Shareholders can make an election on how they would like to receive their shareholder documents via nib's website.

nib may consider the use of other reliable technologies as they become widely available.

6.4. General meetings

General meetings are used to communicate with shareholders and allow an opportunity for informed shareholder participation. Shareholders are encouraged to attend or, if unable to attend, to vote on the motions proposed by appointing a proxy or using any other means included in the notice of meeting. nib conducts its general meetings in accordance with nib's constitution, the Corporations Act and the Listing Rules. The Board will consider the use of technology and other means to facilitate shareholder participation as appropriate and aim to ensure the use of any such technology affords shareholders equivalent opportunities to participate at meetings as those attending in-person.

6.5. Notices of meetings

nib seeks to ensure that the form, content and delivery of notices of general meetings comply with nib's constitution, the Corporations Act and Listing Rules. Notices of meeting and accompanying explanatory notes aim to clearly, concisely and accurately set out the nature of the business to be considered at the meeting. nib will place notices of general meetings and accompanying explanatory material on nib's website.

6.6. Auditor to attend AGM

nib's external auditor will attend the annual general meeting and be available to answer questions about the conduct of the audit and the preparation and content of the auditor's report.

6.7. Shareholder privacy

nib recognises that privacy is important and will not disclose registered shareholder details unless required by law. Shareholder details will only be used in accordance with applicable privacy laws.

6.8. Investor relations program

nib implements a range of investor relations strategies to facilitate effective two-way communication with investors. nib also recognises the importance of general stakeholder engagement.

7. Review and publication of this policy

The Disclosure and Communication Policy will be reviewed every two years (or earlier if required by law) and any changes approved by a resolution of the Board.

This policy is available on nib's website.

Approved by the Board on 30 July 2026.