

27 September 2012

The Manager
Company Announcements
ASX Limited
Level 4, Bridge Street
Sydney NSW 2000

2012 Notice of Annual General Meeting – nib holdings limited

Please find attached nib's 2012 Notice of Annual General Meeting, Proxy Form and Chairman's letter which were distributed to nib shareholders today.

The Notice of Annual General Meeting, Proxy Form and Chairman's letter can also be viewed online at nib.com.au/shareholders.

Yours sincerely,



Michelle McPherson
Chief Financial Officer & Company Secretary



NOTICE OF MEETING 2012

NOTICE IS GIVEN THAT THE 2012 ANNUAL GENERAL MEETING (“AGM”) OF nib holdings limited (“COMPANY” OR “nib”) WILL BE HELD:

Date: 30 October 2012
Time: 1 pm (AEDT)
Venue: The Westin
1 Martin Place
Sydney NSW 2000

Items of Business

ORDINARY BUSINESS

1. Consideration of Reports

To receive and consider the Financial Report, the Directors' Report and the Independent Auditor's Report of the Company for the financial year ended 30 June 2012.

Shareholders will be given a reasonable opportunity to ask questions about, or comment on, the management and audit of the Company.

There is no vote on this item.

2. Remuneration Report

To consider and, if thought appropriate, pass the following Advisory Resolution:

“That the Remuneration Report of the Company for the financial year ended 30 June 2012 (set out in the Directors' Report) is adopted.”

Under the Corporations Act, this resolution is advisory only and does not bind the Directors or the Company.

3. Re-election of Mr Philip Gardner

To consider and, if thought appropriate, pass the following Ordinary Resolution:

“That Mr Philip Gardner be re-elected as an Independent Non-Executive Director of the Company.”

SPECIAL BUSINESS

4. Approval of participation in Long Term Incentive Plan

To consider and, if thought appropriate, pass the following Ordinary Resolution:

“That the following be approved:

- participation in the nib Long Term Incentive Plan (LTIP) by Mr Mark Fitzgibbon, Managing Director;
- acquisition accordingly by Mr Fitzgibbon of Performance Rights and in consequence of the vesting of those Performance Rights, of ordinary shares of the Company; and
- the provision of benefits to Mr Fitzgibbon under the LTIP,

all in accordance with the terms of the LTIP and on the basis as described in the Explanatory Notes to this Notice of Annual General Meeting.”

Voting exclusion statements

Item 2

For the purposes of sections 250R and 250BD of the *Corporations Act 2001 (Cth)*:

1. subject to paragraph 2, a vote must not be cast (in any capacity) on Item 2 by or on behalf of the Company's key management personnel (including the Directors), details of whose remuneration are included in the Remuneration Report (KMP) or their closely related parties, whether as a shareholder or as a proxy except that a vote may be cast on Item 2 by a KMP, or a closely related party of a KMP if:
 - the vote is cast as a proxy appointed in writing that specifies how the proxy is to vote on Item 2; and
 - the vote is not cast on behalf of a KMP or a closely related party of a KMP; and
2. if you appoint the Chairman of the AGM as your proxy, and you do not direct your proxy how to vote on Item 2 on the proxy form, you will be expressly authorising the Chairman of the AGM to exercise your proxy even if Item 2 is connected directly or indirectly with the remuneration of a member of the KMP of the nib group, which includes the Chairman of the AGM.

The Chairman of the AGM intends to vote undirected proxies in favour of Item 2.

Item 4

For the purposes of section 250BD of the *Corporations Act 2001* (Cth):

1. a vote must not be cast on Item 4 by a KMP, or a closely related party of a KMP, acting as proxy, if their appointment does not specify the way the proxy is to vote on Item 4. However, this voting exclusion does not apply if the KMP is the Chairman of the AGM acting as proxy and their appointment expressly authorises the Chairman of the AGM to exercise the proxy even if that item is connected directly or indirectly with the remuneration of a member of the KMP of the nib Group; and
2. if you appoint the Chairman of the AGM as your proxy, and you do not direct your proxy how to vote on Item 4 on the proxy form, you will be expressly authorising the Chairman of the AGM to exercise your proxy even if Item 4 is connected directly or indirectly with the remuneration of a member of the KMP of the nib Group, which includes the Chairman of the AGM.

The Chairman of the AGM intends to vote undirected proxies in favour of Item 4.

For the purposes of the ASX Listing Rules, the Company will disregard any votes cast on Item 4 by:

- a Director of nib (except one who is ineligible to participate in any employee incentive scheme in relation to nib); and
- an associate of that Director of nib (except one who is ineligible to participate in any employee incentive scheme in relation to nib).

However, the Company need not disregard a vote if:

- it is cast by a person as proxy for a person who is entitled to vote, in accordance with the directions on the proxy form; or
- it is cast by the person chairing the meeting as proxy for a person who is entitled to vote, in accordance with a direction on the proxy form to vote as the proxy decides.

Dated: 12 September 2012

By Order of the Board



Michelle McPherson
Company Secretary

Notes:

1. A shareholder entitled to attend and vote is entitled to appoint not more than two proxies. Shareholders can appoint a body corporate as well as an individual as their proxy. A body corporate may appoint an individual as its representative to exercise any of the powers the body may exercise at general meetings of nib holdings limited or in the capacity of a shareholders proxy at general meetings of nib. The appointment may be a standing one. Unless the appointment states otherwise, the representative may exercise all of the powers that the appointing body could exercise at a general meeting or in voting on a resolution.
 2. A shareholder who appoints two proxies on the proxy form what proportion or number of the shareholder's votes each proxy is being appointed to exercise. If a shareholder appoints two proxies and does not specify the proportion or number of votes each proxy may exercise, each of the proxies may exercise half the shareholder's votes.
 3. If a shareholder has appointed two proxies, when a resolution is decided on a show of hands, only the first person named on the proxy form may vote. If two proxy forms have been completed, the person whose name is earlier in alphabetical sequence may vote.
 4. A proxy need not be a shareholder of nib.
 5. Either the original, facsimile or electronic transmission of the proxy form(s) and any Power of Attorney or authority under which they are signed must be received at least 48 hours prior to the AGM (i.e. by no later than 1pm (Sydney time) on Sunday, 28 October 2012) or any adjournment. Any proxy form received after this deadline, including at the AGM, will be invalid.
 6. A proxy form accompanies this Notice of Meeting.
 7. Additional proxy forms will be supplied by the nib share registry on request.
 8. An electronic proxy facility is also available to shareholders via the nib shareholders website – nib.com.au/shareholders
 9. If a corporate representative is to attend the AGM on behalf of a corporation, a formal Notice of Appointment must be brought to the AGM.
 10. In accordance with Regulation 7.11.37 of the Corporations Regulations and ASX Settlement Operating Rule 5.6.1, the Board has determined that a person's entitlement to vote at the AGM will be the entitlement of that person set out in the register of shareholders as at 1pm (Sydney time) on Sunday, 28 October 2012. Accordingly, transactions registered after that time will be disregarded in determining shareholders entitled to attend and vote at the AGM.
 11. If you wish a question to be put to the Chairman or Auditor and you are not able to attend the AGM, please complete the question form which is included with this Notice of Meeting.
 12. Either the original or facsimile transmission of the question form must be received at least five business days prior to the AGM (i.e. by no later than 5pm (Sydney time) on Tuesday, 23 October 2012 or any adjournment). This is to allow time to collate questions and to prepare answers.
 13. If the appointment of a proxy specifies the way the proxy is to vote on a particular resolution:
 - the proxy is not required to vote on a show of hands, but if the proxy does so, the proxy must vote as directed (subject to any applicable voting exclusions);
 - if the proxy has two or more appointments that specify different ways to vote on the resolution, the proxy must not vote on a show of hands;
 - if the proxy is not the Chairman of the AGM, the proxy need not vote on a poll but if the proxy does so, the proxy vote must vote as directed (subject to any applicable voting restrictions); and
 - if the proxy is the Chairman of the AGM, the proxy must vote on a poll and must vote as directed.
- There are now some circumstances where the Chairman of the AGM will be taken to have been appointed as a shareholder's proxy for the purposes of voting on a particular resolution even if the shareholder has not expressly appointed the Chairman of the AGM as their proxy. This will be the case where:
- the appointment of the proxy specifies the way the proxy is to vote on a particular resolution;
 - the Chairman of the AGM is not named as the proxy;
 - a poll has been called on the resolution; and
 - either of the following applies:
 - the proxy is not recorded as attending the AGM; or
 - the proxy attends the AGM but does not vote on the resolution.
- Shareholders should consider directing the proxy as to how to vote on each resolution by crossing either a "For", "Against", or "Abstain" box when lodging their proxy form to ensure that their proxy is permitted to vote on their behalf in accordance with their instructions.
14. Definitions – nib Group: the nib Group consists of nib holdings limited and each of its subsidiaries.

Explanatory Notes

on the business to be transacted at the nib holdings limited (“Company” or “nib”) 2012 Annual General Meeting (“AGM”)

ORDINARY BUSINESS

1. Consideration of Reports

Section 317(1) of the *Corporations Act 2001* (Cth) (“Corporations Act”) requires a public company to lay before its AGM the Financial Report, the Directors’ Report and the Auditor’s Report for the Company for the financial year that ended before the AGM.

Shareholders will be given a reasonable opportunity to consider, comment on and ask questions of the Directors and the Auditor of the Company about the management of the Company, the conduct of the audit, and the preparation and contents of the financial statements and reports for the financial year ended 30 June 2012.

2. Remuneration Report

The Corporations Act requires listed companies to put a remuneration report relating to director and executive remuneration for each financial year to a resolution of members at their Annual General Meeting. The Remuneration Report is set out on pages 6-20 of the Company’s Annual Report.

Under section 250R(3) of the Corporations Act, the vote on this resolution is advisory only and does not bind the Directors or the Company. Shareholders will be given a reasonable opportunity to ask questions about, and make comments on, the Remuneration Report at the AGM.

The Directors unanimously recommend that shareholders vote in favour of adopting the Remuneration Report.

3. Re-election of Mr Philip Gardner

In accordance with Clause 10.3 of the Constitution dealing with the rotation of Directors, Mr Philip Gardner retires from office at the AGM and, being eligible to do, offers himself for re-election as an independent Non-Executive Director.

Mr Philip Gardner was first appointed as a Director of the Company in May 2007 and was most recently re-elected at the 2009 AGM. He is also a Director of nib health funds limited.

Mr Philip Gardner is currently the Chief Executive Officer of The Wests Group Australia and a Director of Newcastle Airport Ltd.

Mr Philip Gardner retires in accordance with Clause 10.3 of the Constitution and, being eligible, offers himself for re-election as an independent Non-Executive Director.

Mr Philip Gardner is the Chair of the nib Investment Committee and a member of the Audit Committee and the People and Remuneration Committee.

Mr Philip Gardner holds a Bachelor of Commerce degree from the University of Newcastle and is a qualified accountant, a Fellow of the Australian Institute of Company Directors and a Justice of the Peace.

The Directors (with Mr Philip Gardner abstaining and not voting) recommend that you vote in favour of this Ordinary Resolution.

SPECIAL BUSINESS

4. Approval of participation in Long Term Incentive Plan

Approval Sought

nib seeks shareholder approval for Mr Mark Fitzgibbon, Managing Director, to participate in the Long Term Incentive Plan (“LTIP”) for one financial year from 1 July 2012.

Background

The LTIP forms part of nib’s remuneration strategy. The LTIP is designed to align the interests of executives and shareholders and to assist nib in the attraction, motivation and retention of executives. In particular, the LTIP provides executives with an incentive for future performance, thereby encouraging those executives to remain with nib and contribute to the future performance of nib.

Under the LTIP, eligible persons participating in the LTIP may be granted Performance Rights on terms and conditions determined by the Board from time to time. A Performance Right is a right to acquire a share in nib, subject to the satisfaction of applicable vesting conditions including the achievement of Board determined Performance Hurdles.

In 2008, nib adopted the LTIP and the LTIP rules (**2008 LTIP Rules**), which were amended in May 2011 and August 2012. At the 2010 AGM, shareholder approval was granted for Mr Fitzgibbon to participate in the LTIP for the three financial years from 1 July 2010. Pursuant to that approval, Mr Fitzgibbon was granted Performance Rights pursuant to the 2008 LTIP Rules and the terms set out in the 2010 Notice of Annual General Meeting for the performance period commencing on 1 July 2010 and for the performance period commencing on 1 July 2011. He has not yet been granted Performance Rights for the performance period commencing on 1 July 2012. The Board of nib has determined that the 2008 LTIP Rules should be updated and replaced with new LTIP rules (**New LTIP Rules**) containing terms to reflect current market practice. As such, it is proposed that Mr Fitzgibbon will be invited to participate in the LTIP pursuant to the New LTIP Rules and on the terms set out below, subject to shareholder approval being obtained. If this proposed grant proceeds:

- the grant of Performance Rights to Mr Fitzgibbon under the 2008 LTIP Rules for the performance period commencing 1 July 2012 would not proceed; and
- the Performance Rights granted under the 2008 LTIP Rules for the performance periods commencing on 1 July 2010 and 1 July 2011 will continue to be governed by the 2008 LTIP Rules.

A summary of the New LTIP Rules is set out in the Schedule to these Explanatory Notes.

Overview of proposed award to Mr Mark Fitzgibbon

It is proposed that Performance Rights will be awarded to Mr Fitzgibbon for one performance period commencing on 1 July 2012. The Performance Rights will be granted in two tranches of equal value. The performance period will be 1 July 2012 to 30 June 2016.

Vesting conditions

The Performance Rights will vest in accordance with the achievement of the following vesting conditions:

Vesting Condition 1	Vesting Condition 2
50% of the Performance Rights ("Tranche 1")	50% of the Performance Rights ("Tranche 2")
Total Shareholder Return targets ("TSR Hurdle") for the relevant performance period are met	Earnings per Share growth targets ("EPS Hurdle") for the relevant performance period are met

The TSR Hurdle and the EPS Hurdle have been chosen by the Board of nib to focus management attention on four-year strategic and financial objectives, as well as shareholder alignment.

TSR Hurdle

The TSR Hurdle measures the growth in the price of securities plus cash distributions notionally reinvested in securities. In order for the Tranche 1 Performance Rights to vest, the TSR of nib will be compared to companies in the S&P/ASX 300 as at the commencement of the relevant performance period. For the purpose of calculating the TSR measurement, the security prices (plus cash distributions notionally reinvested in securities) of each comparator company in the S&P/ASX 300 and of nib will be averaged over the 20 consecutive ASX trading days preceding the start date and end date of the relevant performance period. The percentage of Tranche 1 Performance Rights that vest will be as follows:

nib's TSR performance compared to the relevant peer group	Percentage of Tranche 1 Performance Rights to vest
<50th percentile	No vesting
>50th percentile to 74th percentile	Pro-rata straight line vesting between 50% and 100%
≥75th percentile	100% vesting

EPS Hurdle

The principle used in setting the EPS Hurdle is to use the prior financial year's normalised EPS as a base and apply a range of compound annual growth rates in EPS from 7.5% to 15.0%, which in turn determines the percentage of Tranche 2 Performance Rights that will vest on 1 September following the end of the performance period, depending on the compound annual growth rate in EPS achieved. No Tranche 2 Performance Rights will vest if the compound annual growth rate is below 7.5%.

The EPS Hurdle base for the performance period is 14.76 cents per share, being the Company's 2012 financial year normalised earnings per share which is calculated based on net profit after tax of \$67.640 million.

The EPS Hurdle for the performance period is set out in the table below and will be tested as at 30 June 2016 and the percentage of Performance Rights that will vest on 1 September 2016 will be calculated in accordance with the EPS Hurdles shown below:

Percentage of Performance Rights vesting	EPS Hurdle
100%	Compound annual growth rate of 15% (equates to EPS of \$25.82 in the financial year ending 30 June 2016)
75%	Compound annual growth rate of 12.5% (equates to EPS of \$23.64 in the financial year ending 30 June 2016)
50%	Compound annual growth rate of 10% (equates to EPS of \$21.61 in the financial year ending 30 June 2016)
25%	Compound annual growth rate of 7.5% (equates to EPS of \$19.71 in the financial year ending 30 June 2016)
0%	Nil

Notes:

- For the purpose of calculation, 25% and 50% will be discrete thresholds (e.g. performance will be assessed at 25% for EPS greater than or equal to \$0.1971 but less than \$0.2161, with performance above the 50% entitlement calculated on a pro rata basis to a maximum entitlement of 100%).

Number of Performance Rights

The number of Performance Rights to be granted to Mr Fitzgibbon for the performance period commencing 1 July 2012 is calculated as follows:

$$80\% \times \text{TFR} \\ \text{Strike Price}$$

TFR = Mr Fitzgibbon's total fixed remuneration for the relevant financial year (being base salary plus superannuation).

Strike Price = Volume weighted average price ("VWAP") for nib shares for the first 10 trading days following the announcement of the full year financial results for the financial year ending 30 June 2012, which is \$1.6197.

If approved by shareholders, the number of Performance Rights to be granted to Mr Fitzgibbon for the performance period commencing 1 July 2012 is calculated as follows:

$$\frac{80\% \times \$671,700}{\$1.6197} = 331,765 \text{ Performance Rights}$$

Delivery of Shares on vesting of Performance Rights

Mr Fitzgibbon will receive one share for every vested Performance Right, subject to the New LTIP Rules, and the Company may elect whether to allocate shares for the purpose of the LTIP by way of an issue of shares or by procuring the on-market purchase and transfer of shares. The Company currently proposes that it will satisfy its obligations to allocate shares for the purpose of the LTIP by arranging for the on-market purchase of shares and the transfer of those shares to participants after the participants have satisfied the particular Performance Hurdles.

A two-year non-disposal period applies to 50% of the shares allocated to a participant on vesting of Performance Rights.

Explanatory Notes continued

on the business to be transacted at the nib holdings limited ("Company" or "nib") 2012 Annual General Meeting ("AGM")

Participation in the LTIP by Mr Fitzgibbon

nib seeks shareholder approval for Mr Mark Fitzgibbon, Managing Director, to participate in the LTIP for one financial year from 1 July 2012, with the number of Performance Rights to be awarded to Mr Fitzgibbon to be calculated in accordance with the formula set out above.

It is proposed that the Performance Hurdles will be the same as that applied to any other offer of Performance Rights to nib Executives. Details relating to the Performance Hurdles are described above.

Further Information

Listing Rule 10.14 provides that a listed company may only permit a director to acquire shares or rights to shares under an employee incentive scheme where that director's participation has been approved by an ordinary resolution of shareholders. This rule does not apply in respect of shares purchased on-market. Although it is the Board's current intention that if the Performance Rights vest, shares will be acquired on-market for the purposes of the LTIP, the Board nevertheless wishes to seek approval for the acquisition of Performance Rights and shares by the Managing Director under the LTIP as discussed in these Explanatory Notes.

In accordance with the Listing Rules, the following information is provided for shareholders:

1. the maximum number of Performance Rights for which approval is sought will be calculated as described above and will be provided to shareholders in the relevant Annual Report;
2. the Performance Rights will be granted at no cost to Mr Fitzgibbon and the Board has determined that no amount is payable by Mr Fitzgibbon on the vesting of each Performance Right granted under the LTIP;
3. upon satisfaction of the Performance Hurdles set by the Board, the Performance Rights will vest and Mr Fitzgibbon will be allocated or issued shares on a one-for-one basis;
4. no loan will be made by nib in connection with the acquisition of Performance Rights or shares by Mr Fitzgibbon under the LTIP;
5. Mr Fitzgibbon is the only person referred to in Listing Rule 10.14 entitled to receive an award of Performance Rights under the LTIP. Since the 2010 AGM, 453,498 Performance Rights relating to the two financial years from 1 July 2010 were granted to Mr Fitzgibbon at no cost to Mr Fitzgibbon; and
6. no Performance Rights will be granted under this approval later than 12 months after the date of the 2012 AGM.

Recommendation

The Directors (with Mr Fitzgibbon abstaining and not voting) recommend that shareholders vote in favour of the resolution in Item 4 on the basis that the overall remuneration of Mr Fitzgibbon, which includes his participation in the LTIP, is reasonable having regard to the circumstances of the Company and Mr Fitzgibbon, and that the granting of Performance Rights to Mr Fitzgibbon under the LTIP and on the terms described in these Explanatory Notes:

- is in the best interests of the Company as a whole;
- is consistent with the Company's remuneration policy, in particular the Company's policy of linking remuneration to achievement, and the objective of attracting and retaining highly skilled executives and directors; and
- will, therefore, have a positive impact on the Company's prospects.

ENCLOSURES

Enclosed with the Notice of Meeting are:

- i. a proxy form to be completed if you would like to be represented at the AGM by proxy. An electronic proxy facility is also available to shareholders via the nib shareholders website (nib.com.au/shareholders).
- ii. an AGM question form to be completed if you would like a specific question to be addressed by the Chairman or Auditor at the AGM; and
- iii. a reply paid envelope for you to return either or both the proxy form and AGM question form.

Schedule

Summary of the LTIP Rules

A grant of performance rights is subject to both the LTIP Rules and the terms of the specific grant as determined by the Board. The Board is responsible for administering the LTIP in accordance with the LTIP Rules and the terms and conditions of specific grants of performance rights to participants in the LTIP.

Eligibility and Participation

The Board may determine which persons will be eligible to participate in the LTIP from time to time. Eligible persons may be invited to apply to participate in the LTIP. The Board may, in its discretion, accept such applications.

Performance Rights

A person participating in the LTIP (“**Executive**”) may be granted performance rights on terms and conditions, including tenure conditions and performance hurdles, determined by the Board. A performance right has a nil exercise price and is exercised automatically on vesting unless determined otherwise by the Board.

Consideration for Grant

The Board may determine the amount (if any) payable for the granting of a performance right from time to time.

Vesting

Following the satisfaction of the performance hurdles applying to a performance right, the performance right vests on a date predetermined by the Board (“**Vesting Date**”).

Accelerated Vesting

Unless the Board determines otherwise, early vesting (prior to the relevant Vesting Date) of a performance right will automatically occur if there is a winding up of the Company, a delisting of the Company, a change of control of the Company or a reconstruction or amalgamation of the Company.

The Board may, in its discretion, decide to accelerate the vesting of all or part of the performance rights held by an Executive in specified circumstances including the Executive's death or cessation of employment for other reasons (including total and permanent disablement, retirement in certain circumstances, or redundancy of that Executive).

Lapse

An unvested performance right will lapse on the earliest of:

- a. the expiry date applicable to that performance right;
- b. the Board determining that the vesting conditions in respect of the performance right are not satisfied and not capable of being satisfied on the relevant testing date and that the performance right has lapsed;
- c. the Board making a determination in accordance with the terms and conditions of grant of the performance rights that the performance right has lapsed;
- d. the date the Executive ceases to be employed by nib or a company in the nib Group due to being a “bad leaver” (being an Executive who ceases employment with nib or a company in the nib Group by reason of summary dismissal, resignation (other than a mutually agreed separation) and any other reason the Board determines

- e. creates a “bad leaver” (other than a reason specified below)), unless the Board determines otherwise;
- e. the date the Executive ceases to be employed by nib or a company in the nib Group due to:
 - i. death;
 - ii. total and permanent disablement;
 - iii. retirement;
 - iv. redundancy; or
 - v. mutually agreed separation,

in which case a pro rata number of each tranche of that Executive's unvested performance rights (calculated in accordance with the LTIP Rules) will lapse 30 days after the date the Executive ceases employment and the balance of the Executive's unvested performance rights will continue to be held by the Executive subject to the terms and condition of the grant of the performance rights and the LTIP Rules, unless the Board determines otherwise; or

- f. the Board determining that the Executive has committed (or it is evident that the Executive intends to commit) any act (whether by omission or commission) of dishonesty, fraud, wilful misconduct, wilful breach of duty, serious and wilful negligence or incompetence in the performance of the Executive's duties, the Executive is convicted of a criminal offence (other than minor/trivial offences) or is guilty of wilful or recklessly indifferent conduct which may injure the reputation or business of a nib entity, or the Executive has breached a confidentiality or non-compete obligation and that the performance right has lapsed.

Delivery of Shares on Vesting of Performance Rights

Following the Vesting Date or the accelerated vesting of a performance right, the Executive will be allocated or issued the number of shares comprised in each performance right.

The Board has the discretion to have shares issued or transferred to an Executive on vesting of performance rights. Any shares issued or allotted under the LTIP will rank equally with those shares of the same class for the time being on issue except for any rights attaching to those shares by reference to a record date prior to the date of issue or allotment.

Adjustment

In the event of any capital reorganisation by the Company (including any bonus issues), an Executive's performance rights, and the shares allocated to the Executive on vesting of the Executive's performance rights, will be adjusted as set out in the LTIP Rules and otherwise in accordance with the Listing Rules. In general, it is intended that the Executive will not receive any advantage or disadvantage from such adjustment.

Restrictions on Disposal of Shares

An Executive may not dispose of, deal in, or grant a security interest over any interest in, a share allocated to the Executive on the vesting of a performance right for any relevant period determined by the Board. The Board may implement such arrangements (including a holding lock) as it determines are necessary to enforce this restriction. Once the restriction is removed, and subject to the Company's Trading Policy, shares acquired on the vesting of performance rights may be dealt with freely.

27 September 2012

Dear Shareholder,

2012 Annual General Meeting

On behalf of the Directors of nib holdings limited (**nib**), I would like to invite you to the 2012 nib Annual General Meeting (**AGM**).

Date: Tuesday 30 October 2012
Time: 1pm (Australian Eastern Daylight Time)
Venue: The Westin
No. 1 Martin Place
Sydney NSW 2000

Enclosed is the Notice of Annual General Meeting setting out the business of the AGM (**Notice of Meeting**).

If you are attending the AGM, please bring this letter with you to facilitate registration and entry.

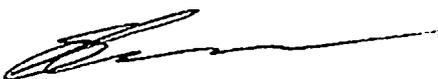
If you are unable to attend, I do encourage you to participate by completing a proxy form. This can be done online at www.investorvote.com.au or alternatively you can complete and return the proxy form enclosed.

Further details regarding the proposed resolutions to be considered at the AGM are included in the Notice of Meeting.

Subject to the abstentions noted, all the Directors recommend that shareholders vote in favour of each of the resolutions.

The nib Board looks forward to seeing you at the 2012 AGM. If you are unable to attend, you can watch a webcast of the AGM live from 1pm Tuesday 30 October 2012 at nib.com.au/shareholders. You can also view a webcast of the meeting from nib's head office, 22 Honeysuckle Drive, Newcastle, from 12.30pm on Tuesday 30 October 2012.

Yours sincerely,



Steve Crane
Chairman

If you would like to view the 2012 nib Financial Report and Shareholder Review online visit nib.com.au/shareholders/2012annualreport

Lodge your vote:



Online:
www.investorvote.com.au



By Mail:
Computershare Investor Services Pty Limited
GPO Box 242 Melbourne
Victoria 3001 Australia

Alternatively you can fax your form to
(within Australia) 1800 783 447
(outside Australia) +61 3 9473 2555

For Intermediary Online subscribers only
(custodians) www.intermediaryonline.com

For all enquiries call:
(within Australia) 1300 664 316
(outside Australia) +61 3 9415 4651

Alternatively you can email your enquiry to
nibsharegistry@computershare.com.au

Proxy Form



Vote and view the annual report online

- Go to www.investorvote.com.au or scan the QR Code with your mobile device.
- Follow the instructions on the secure website to vote.



Your access information that you will need to vote:

PLEASE NOTE: For security reasons it is important that you keep your SRN/HIN confidential.

 **For your vote to be effective it must be received by 1pm (AEDT) on Sunday, 28 October 2012**

How to Vote on Items of Business

All your securities will be voted in accordance with your directions.

Appointment of Proxy

Voting 100% of your holding: Direct your proxy how to vote by marking one of the boxes opposite each item of business. If you do not mark a box your proxy may vote as they choose subject to any voting exclusion. If you mark more than one box on an item your vote will be invalid on that item.

Voting a portion of your holding: Indicate a portion of your voting rights by inserting the percentage or number of shares you wish to vote in the For, Against or Abstain box or boxes. The sum of the votes cast must not exceed your voting entitlement or 100%.

Appointing a second proxy: You are entitled to appoint up to two proxies to attend the annual general meeting ("Meeting") and vote on a poll. If you appoint two proxies you must specify the percentage of votes or number of shares for each proxy, otherwise each proxy may exercise half of the votes. When appointing a second proxy write both names and the percentage of votes or number of shares for each in Step 1 overleaf.

A proxy need not be a shareholder of nib holdings limited ("nib").

Signing Instructions for Postal Forms

Individual: Where the holding is in one name, the shareholder must sign.

Joint Holding: Where the holding is in more than one name, all of the shareholders should sign.

Power of Attorney: To sign under Power of Attorney, you must lodge a Power of Attorney with the registry. If you have not already lodged the Power of Attorney with the registry, please attach a certified photocopy of the Power of Attorney to this form when you return it.

Companies: Where the holding is held by a company and the company has a Sole Director who is also the Sole Company Secretary, this form must be signed by that person. If the company (pursuant to section 204A of the Corporations Act 2001) does not have a Company Secretary, a Sole Director can also sign alone. Otherwise this form must be signed by a Director jointly with either another Director or a Company Secretary. Please sign in the appropriate place to indicate the office held.

Attending the Meeting

Bring this form to assist registration. If a representative of a corporate shareholder or proxy is to attend the Meeting you will need to provide the appropriate "Certificate of Appointment of Corporate Representative" prior to admission. A form of the certificate may be obtained from Computershare or online at www.investorcentre.com under the information tab, "Downloadable Forms".

Comments & Questions: If you have any comments or questions for nib, please write them on the "Questions from Shareholders" form accompanying the Notice of Meeting.

**GO ONLINE TO VOTE,
or turn over to complete the form** →

Change of address. If incorrect, mark this box and make the correction in the space to the left. Shareholders sponsored by a broker (reference number commences with 'X') should advise your broker of any changes.

Proxy Form

Please mark to indicate your directions

STEP 1 Appoint a Proxy to Vote on Your Behalf

XX

I/We being a member/s of nib hereby appoint

the Chairman of the Meeting **OR**

PLEASE NOTE: Leave this box blank if you have selected the Chairman of the Meeting. Do not insert your own name(s).

or failing the individual or body corporate named, or if no individual or body corporate is named, the Chairman of the Meeting, as my/our proxy to act generally at the Meeting on my/our behalf and to vote in accordance with the following directions (or if no directions have been given, as the proxy sees fit subject to any voting exclusion) at the Meeting of nib to be held at The Westin, No. 1 Martin Place Sydney NSW 2000 on Tuesday, 30 October 2012 at 1pm (AEDT) and at any adjournment of that Meeting.

Important for Items 2 and 4: If the Chairman of the Meeting is your proxy or is appointed your proxy by default, and you do not direct your proxy how to vote on Items 2 and 4 in Step 2, you expressly authorise the Chairman of the Meeting to exercise the proxy even if that item is connected directly or indirectly with the remuneration of a member of the key management personnel of the nib group, which includes the Chairman of the Meeting.

If you do not wish for your vote to be voted in this way, you should direct your proxy how to vote in Step 2.

Important for Item 4: If the Chairman of the Meeting is appointed as your proxy, or may be appointed by default and you do not wish to direct your proxy how to vote on Item 4, please place a mark in the box.

By marking the box, you acknowledge that the Chairman of the Meeting may exercise your proxy even if Item 4 is connected directly or indirectly with the remuneration of a member of the key management personnel of the nib group or, he has an interest in the outcome of that item and that votes cast by the Chairman of the Meeting for that item other than as proxy holder will be disregarded because of that interest.

If you do not mark the box, and you have not directed your proxy how to vote, the Chairman of the Meeting will not cast your votes on Item 4 and your votes will not be counted in calculating the required majority if a poll is called on that item.

STEP 2 Items of Business

PLEASE NOTE: If you mark the **Abstain** box for an item, you are directing your proxy not to vote on your behalf on a show of hands or a poll and your votes will not be counted in computing the required majority.

ORDINARY BUSINESS

	For	Against	Abstain
Item 2 That the Remuneration Report of the Company for the financial year ended 30 June 2012 (set out in the Directors' Report) is adopted	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Item 3 Re-election of Mr Philip Gardner	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

SPECIAL BUSINESS

Item 4 Approval of participation in Long Term Incentive Plan	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
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The Chairman of the Meeting intends to vote undirected proxies able to be voted in favour of each item of business.

SIGN Signature of Shareholder(s)

This section must be completed.

Individual or Shareholder 1

Sole Director and Sole Company Secretary

Shareholder 2

Director

Shareholder 3

Director/Company Secretary

Contact Name _____

Contact Daytime Telephone _____

Date / / _____